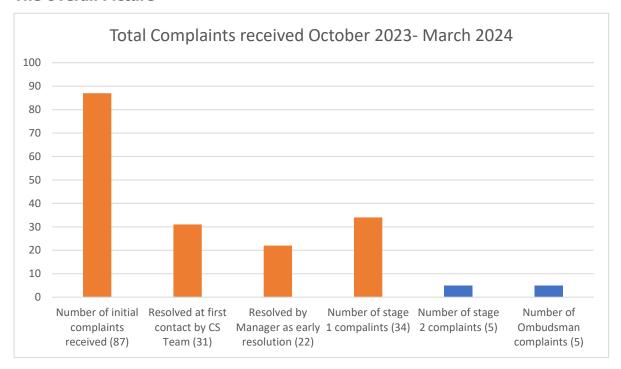
# **Bi-Annual Complaints Report** October 2023 – March 2024

#### Introduction

The report summarises our complaints performance during the 3rd and 4th quarter of 2023/2024 covering the period from 1<sup>st</sup> October 2023 to 31<sup>st</sup> March 2024.

The purpose of this report is to review the complaints received by the Council over a sixmonth period, looking at the statistical data, in order to provide information about complaint themes, trends and the effectiveness of our current complaint's procedure.

#### **The Overall Picture**



- The number of initial complaints received between 1<sup>st</sup> October 2023 to 31st March 2024 was 87 which is a reduction of 17 on the previous 6 month period
- 31 complaints were resolved at first point of contact by the Customer Service team
- 22 complaints were resolved by managers as Early Resolution
- 34 complaints went through the formal complaints process and were investigated as Stage 1 complaints which is 1 more than the previous 6 month period
- 5 complaints were escalated to Stage 2 which is a reduction of 14 on the previous 6 month period
- 5 complaints were received by the Ombudsman

## **Monthly Breakdown for all complaints**

| <b>Monthly Stats</b> Oct 23 – Mar 24 |                      |                                     |                    |     |    |  |
|--------------------------------------|----------------------|-------------------------------------|--------------------|-----|----|--|
| Month                                | Number Of complaints | Ea                                  | Stage 1 complaints |     |    |  |
|                                      | received             | Resolved By<br>Customer<br>Services | received           |     |    |  |
| Oct 23                               | 20                   | 5                                   | 7                  | 60% | 8  |  |
| Nov 23                               | 16                   | 6                                   | 4                  | 63% | 6  |  |
| Dec 23                               | 14                   | 8                                   | 3                  | 79% | 3  |  |
| Jan 24                               | 10                   | 6                                   | 1                  | 70% | 3  |  |
| Feb 24                               | 13                   | 3                                   | 4                  | 58% | 6  |  |
| Mar 24                               | 14                   | 3                                   | 3                  | 43% | 8  |  |
| Total                                | 87                   | 31                                  | 22                 | 62% | 34 |  |

The chart above shows the breakdown of how each complaint was handled. Overall, 62% of the complaints received were dealt with either by Customers Services or by early resolution without the need for an investigation and formal response. This is a much more effective, efficient and customer focused method of resolving customer complaints.

# The below figures give a breakdown of the early resolution figures and the departments responsible.

| Department                         | Number of complaints that were dealt with as Early resolution |
|------------------------------------|---|
| Corporate Assets                   | 3   |
| Waste                              | 4   |
| Licensing                          | 1   |
| Housing                            | 8   |
| Revenues and benefits              | 6   |
| Total Resolved by Early Resolution | 22  |

The chart below shows the stage 1 complaint comparison from Oct 22 – March 23 last year and the current reporting period Oct 23-Mar 24 this year, to show a more direct comparison between months.

| Last Year<br>Oct 22- March 23 |                                   | This Year<br>Oct 23 — Mar 24 |                             |  |
|-------------------------------|-----------------------------------|------------------------------|-----------------------------|--|
| Month                         | Stage 1<br>complaints<br>received | Month                        | Stage 1 complaints received |  |
| Oct 22                        | 6                                 | Oct 23                       | 8                           |  |
| Nov 22                        | 6                                 | Nov 23                       | 6                           |  |
| Dec 22                        | 7                                 | Dec 23                       | 3                           |  |
| Jan 23                        | 6                                 | Jan 24                       | 3                           |  |
| Feb 23                        | 11                                | Feb 24                       | 6                           |  |
| Mar 23                        | 6                                 | Mar 24                       | 8                           |  |
| Total                         | 42                                | Total                        | 34                          |  |

The below chart shows the stage 1 complaint comparison from the previous reporting period Q1 and Q2 (Apr-Sept 23) and the current reporting period Q3 and Q4 Oct 23 - Mar24)

| Previous Reporting Period<br>April- Sept 2023 |                             |        | Current Reporting Period<br>Oct 23-Mar 24 |  |
|---|-----------------------------|--------|---|--|
| Month   | Stage 1 complaints received | Month  | Stage 1 complaints received               |  |
| Apr 23  | 4                           | Oct 23 | 8   |  |
| May 23  | 4                           | Nov 23 | 6   |  |
| Jun 23  | 7                           | Dec 23 | 3   |  |
| July 23                                       | 4                           | Jan 24 | 3   |  |
| Aug 23  | 13                          | Feb 24 | 6   |  |
| Sept 23                                       | 1                           | Mar 24 | 8   |  |
| Total   | 33                          | Total  | 34  |  |

Stage 1 complaints have remained at a similar level when compared to the previous 6 month reporting period (April-Sept 23).

Stage 1 complaints however show a decline when compared to the same period year on year (Oct 22-March 23 compared to Oct 23 – Mar 24). This is very encouraging as it shows the early resolution approach is now instilled within the Council.

The below chart shows the stage 2 complaint comparison with the previous reporting period Q1 and Q2 (Apr 23-Sept 23) and the current reporting period Q3 and Q4 (Oct 23 to Mar 24).

| Previous Reporting Period<br>April 2023 – Sept 2023 |                                   | Current Reporting Period October 2023-March 2024 |                             |
|---|-----------------------------------|--|-----------------------------|
| Month   | Stage 2<br>complaints<br>received | Month  | Stage 2 complaints received |
| Apr 23  | 2                                 | Oct 23   | 0                           |
| May 23  | 2                                 | Nov 23   | 2                           |
| Jun 23  | 5                                 | Dec 23   | 0                           |
| July 23   | 1                                 | Jan 24   | 0                           |
| Aug 23  | 3                                 | Feb 24   | 1                           |
| Sept 23   | 6                                 | Mar 24   | 2                           |
| Total   | 19                                | Total  | 5                           |

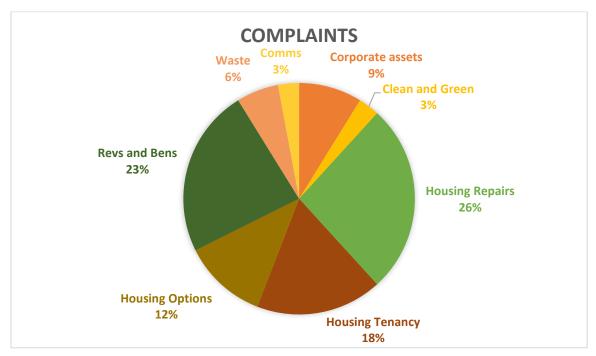
The comparison charts above show a dramatic decrease in stage 2 complaints, which is a vast improvement demonstrating complainants are happy with the response to their stage 1 complaint and the speed with which they receive their response.

There has been an increase in ombudsman complaints, with a total of 5 received. In the previous period there were 2.

Of the 5 received by the ombudsman, they made a decision only to investigate 3 of them, refusing 2.

# **Departmental Breakdown**

The chart below shows all Stage 1 complaints received by each department.



# **Law and Democracy**

Clean and Green

| Stage 1 Complaints         |        |                       |  |                        |  |  |
|----------------------------|--------|-----------------------|--|------------------------|--|--|
| Total Number of Complaints | Number | Category              | Overview   | Upheld Y/N             |  |  |
| 1                          | 1      | Lack of path cleaning | Lack of<br>maintenance<br>due to broken<br>sweeper | 1x partially<br>Upheld |  |  |

# **Corporate Assets**

|                            | Stage 1 Complaints |                 |   |                              |  |  |  |
|----------------------------|--------------------|-----------------|---|------------------------------|--|--|--|
| Total Number of Complaints | Number             | Category        | Overview  | Upheld Y/N                   |  |  |  |
| 3                          | 2                  | Car park issues | Alleged inappropriate disabled parking bays  Lack of lighting in car park | 1x Not Upheld  1x Not Upheld |  |  |  |
|                            | 1                  |                 |   | 1x Not Upheld                |  |  |  |

| Cemeteries-<br>Condition of<br>grave | Removal of grave edging |  |
|--------------------------------------|-------------------------|--|
|                                      |                         |  |

| Stage 2 Complaints |                              |                    |            |  |  |
|--------------------|------------------------------|--------------------|------------|--|--|
| Area               | Category                     | Overview           | Upheld     |  |  |
|                    |                              |                    |            |  |  |
| Clean and          | Lack of path cleaning        | Unhappy with Level | Not Upheld |  |  |
| Green              |                              | 1 Response         | -          |  |  |
| Corporate          | Cemeteries- removal of grave | Unhappy with Level | Not Upheld |  |  |
| Assets             | edging                       | 1 Response         |            |  |  |

# **Corporate Assets Manager – Commentary**

#### Lack of path cleaning

Paths are cleaned but at that time of the year an exceptional build-up of detritus can be found due to the location of the paths and in particular the canopy cover from the trees. The complaints perception of cleanliness was subjective – as even after a sweep/tidy he continued to raise issues.

## Removal of grave edging

The complainant had had the process explained to him and he had complained a number of years ago when his particular issue had been resolved. The complaint was in fact more about other people's edgings rather than on their own plot.

## **Disabled Parking bays**

One issue raised about location/size of the disabled parking bay at Brocks Hill. Customer has been reassured they meet guidelines. The other issue was relating to a light and work being carried out by a third party, there was a misunderstanding on what action had been taken, once dates were given the issue was resolved.

#### **Waste**

Area: Waste

| Stage 1 Complaints         |        |                    |  |               |  |  |
|----------------------------|--------|--------------------|--|---------------|--|--|
| Total Number of Complaints | Number | Category           | Overview                               | Upheld Y/N    |  |  |
| 2                          | 1      | Collection Issues  | Bins left in<br>wrong place            | 1x Upheld     |  |  |
|                            | 1      | Garden waste costs | Complaint against rise in garden waste | 1x Not upheld |  |  |

| fees and     |  |
|--------------|--|
| reduction in |  |
| service      |  |

| Stage 2 Complaints |   |                                  |            |  |  |
|--------------------|---|----------------------------------|------------|--|--|
| Area               | Category  | Overview                         | Upheld     |  |  |
| Waste              | Garden waste rise in costs and reduction in service | Unhappy with Stage 1<br>Response | Not Upheld |  |  |

# **Waste Manager – Commentary**

**Collection Issues** We have had several new agency workers on the refuse and recycling rounds. We have held staff briefings regarding the importance of bins being placed correctly, and not being left blocking drives, pathways etc.

**Garden Waste Costs** Council decision was made to increase charges, this was explained to customer.

Over the winter months, far less garden waste is produced, reducing the service over the winter allows the council to save money.

#### **Built Environment**

**Housing Options** 

|                               | Stage 1 Complaints |                                      |                           |               |  |
|-------------------------------|--------------------|--------------------------------------|---------------------------|---------------|--|
| Total Number<br>Of Complaints | Number             | Category                             | Overview                  | Upheld        |  |
| 4                             | 2                  | Staff Attitude                       | Alleged staff<br>Rudeness | 2x Not Upheld |  |
|                               | 1                  | Unhappy with temporary accommodation | Alleged staff<br>rudeness | 1x Not Upheld |  |
|                               | 1                  | Request for move                     | Unhappy with decision     | 1x Not Upheld |  |

(Continued overleaf)

# Repairs

|                               | Stage 1 Complaints |                         |  |                              |
|-------------------------------|--------------------|-------------------------|--|------------------------------|
| Total Number of<br>Complaints | Number             | Category                | Overview   | Upheld Y/N                   |
| 9                             | 6                  | Property<br>Maintenance | Issue with door causing alleged theft of bicycle  3 x Lack of compensation for lack of heating and hot water | 1x Not Upheld  3x Not Upheld |
|                               |                    |                         | Lack of hot<br>water and<br>water pressure   | 1x Not upheld                |
|                               |                    |                         | Damp and<br>radiator net<br>heating up   | 1x Not upheld                |
|                               | 3                  | Contractor issues       | No show of contractor  | 1x Not upheld                |
|                               |                    |                         | Delay in<br>contractor fixing<br>heating and hot<br>water  | 1x Not upheld                |
|                               |                    |                         | Alleged<br>threatening<br>letter from<br>contractor  | 1x Not upheld                |

(Continued overleaf)

#### Tenancy

|                               |        | Stage 1 Complaints        | 5   |                        |
|-------------------------------|--------|---------------------------|---|------------------------|
| Total Number<br>Of Complaints | Number | Category                  | Overview  | Upheld                 |
| 6                             | 3      | Staff Attitude            | Alleged staff<br>causing<br>homelessness                      | 1x Not Upheld          |
|                               |        |                           | Unhappy with end of tenancy information given out             | 1x Partially<br>Upheld |
|                               |        |                           | Staff member<br>allegedly giving<br>preferential<br>treatment | 1x Partially upheld    |
|                               | 1      | Missing items in property | Requests for ariel in council property                        | 1x Not Upheld          |
|                               | 2      | ASB                       | 2x Reports of<br>ASB not<br>actioned                          | 2x Upheld              |

| Stage 2 Complaints |                                |                               |        |
|--------------------|--------------------------------|-------------------------------|--------|
| Area               | Category                       | Overview                      | Upheld |
| Housing Tenancy    | ASB reports not being actioned | Unhappy with Level 1 Response | Upheld |

# **Housing Manager - Commentary**

All of the complaints received in relation to Housing Options and Repairs were 'not upheld' by the Council.

Some complaints were either upheld of partially upheld in relation to Tenancy. In investigating the complaint that alleged a staff member was giving preferential treatment, upon investigation it was found that whilst there was no clear evidence of any preferential treatment towards a tenant by the Tenancy Officer, it was acknowledged that the officer did go over and above their role but this was with good intentions, with the purpose of preventing further inconvenience which would have impacted on a communal area of a property and a number of tenants.

With regard to the elements of complaints that were upheld regarding end of tenancy information and ASB No there were some learning points in relation to these which have been taken on Board by the team.

### **Customer Services and Transformation**

Area: Revenues and Benefits

| Stage 1 Complaints         |        |               |   |                            |
|----------------------------|--------|---------------|---|----------------------------|
| Total Number of Complaints | Number | Category      | Overview  | Upheld                     |
| 8                          | 3      | Recovery      | Alleged Lack of<br>Contact /<br>Warning/summons | 1x Not<br>Upheld           |
|                            |        |               | Alleged staff<br>unhelpfulness                  | 1x Not<br>Upheld           |
|                            |        |               | Unhappy at HB<br>overpayment                    | 1x Not<br>upheld           |
|                            | 1      | Bailiff issue | Alleged abuse from bailiffs                     | 1x Not<br>upheld           |
|                            | 3      | Council Tax   | 2X Disputing money owed Staff attitude          | 2x Not<br>Upheld<br>1x Not |
|                            |        |               | regarding arrears                               | Upheld                     |
|                            | 1      | Benefits      | Unhappy with processing HSF                     | 1x Partially<br>Upheld     |

| Stage 2 Complaints |                |                               |              |
|--------------------|----------------|-------------------------------|--------------|
| Area               | Category       | Overview                      | Upheld       |
| Recovery           | Bailiff issue  | Unhappy with Level 1 response | 1 Not Upheld |
|                    | Staff rudeness | Unhappy with Level 1 response | 1 Not Upheld |

# **Revenues and Benefits Manager - Commentary**

Only one of the complaints received was partially upheld, this is because the customer had the right to request a reconsideration of the decision made on the Housing Support Fund (HSF), she had supplied additional information and the HSF decision was revised. The customer was reassured that best practice would be shared and a change had been made as a result of this complaint, this was a satisfactory conclusion for the customer.

The other complaints weren't upheld and a letter explaining the situation was issued.

#### Communications

|                            | Stage 1 Complaints |             |  |                  |
|----------------------------|--------------------|-------------|--|------------------|
| Total Number of Complaints | Number             | Category    | Overview   | Upheld           |
| 1                          | 1                  | Our Borough | Complaint against<br>the cost of<br>producing Our<br>Borough | 1x Not<br>Upheld |

# **Communications Manager - Commentary**

One complaint was receive by a resident about us using Council money to produce paper comms (Our Borough). It was explained to the complainant that the costs around Our Borough are offset by the benefits of reaching hard-to-reach individuals. This has always been a fine balance. It was also explained that a member decision has been taken to move Our Borough to primarily digital circulation, effective from this autumn's edition.

### **Ombudsman Complaints**

There has been 5 complaints raised with the Ombudsman. Of the 5, they made a decision only to investigate 3 of them, refusing 2.

| Month  | Area     | Overview   | Outcome  | Lesson learned   |
|--------|----------|--|--|--|
| Nov 23 | Housing  | Complaint about housing services when fleeing DV                             | Upheld- £750 compensation paid                                   | Additional training provided to Customer Services and housing. |
| Nov 23 | EH/ASB   | Alleged lack of response to ASB  | Not investigated   | N/A  |
| Nov 23 | Revenues | Alleged distress caused by bailiffs  | Not investigated   | N/A  |
| Feb 24 | Housing  | Alleged lack of response to ASB and improving security in communal block     | LGO requested<br>evidence sent<br>21.03.24                       | Awaiting outcome   |
| Mar 24 | Housing  | Original Stage 1 Complaint not dealt with in accordance with our CCC policy- | £250<br>compensation<br>offered and sent<br>to LGO<br>22.03.2024 | Awaiting outcome   |

## **Complaints Monitoring**

Every complaint is taken seriously, examining the reasons behind each one, extracting valuable lessons, and making sure we don't repeat the same mistakes. Response times are closely tracked as illustrated in the table below.

| Month  | Stage 1 Complaints<br>(Target 10 days) | Stage 2 Complaints<br>(Target 20 days) |
|--------|--|--|
| Oct 23 | 6                                      | 0                                      |
| Nov 23 | 5                                      | 12                                     |
| Dec 23 | 5                                      | 0                                      |
| Jan 24 | 9                                      | 0                                      |
| Feb 24 | 10                                     | 12                                     |
| Mar 24 | 8                                      | 18                                     |

These response times are very encouraging and will in part be responsible for the reduction in stage 2 complaints. The importance of dealing with complaints in a timely manner now seems to be embedded in the Council.

#### **Complaints Surveys**

We have continued to survey our customers that have submitted a complaint. This survey involves a comprehensive set of questions aimed at gauging customer satisfaction levels regarding the resolution of their complaint.

Between October 2023 and March 2024, a total of fifteen customers were surveyed, see the survey results below:

#### **Treated Fairly**

**100%** of customers surveyed said they were treated fairly during their complaint (15/15). This has remained consistent with the previous biannual report.



## Handling of their complaint

**100%** of customers surveyed felt satisfied with the handling of their complaint (15/15). This has remained consistent with the previous biannual report.



#### **Complaint Outcome**

**93%** customers surveyed were satisfied with the outcome to their complaint (14/15). This has improved from 86% on the previous biannual report.



## **Ease of complaint process**

**100%** of customers surveyed were satisfied with how easy it was to make a complaint (15/15). This is an increase from 91% on the previous report



## **Helpful and Polite**

**100%** customers surveyed felt that staff were helpful and polite during their complaint (15/15). This has remained consistent from the previous biannual report.

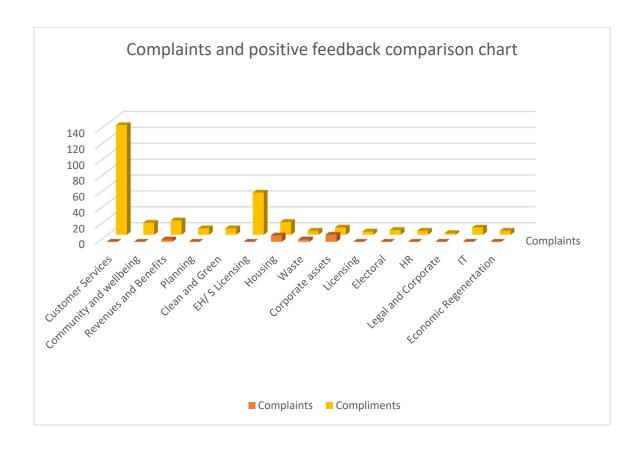


#### **Positive Comments**

Between October 2023 and March 2024 there were 301 positive feedback, compliments and comments received.

The Customer Services team (138) and the EH and Selective licensing team (53) received the highest amount of positive feedback due to the frontline nature of their services and their proactive participation in surveying customers.

Whenever we receive positive feedback, it is documented in a register. The below chart shows the positive feedback received in comparison to the number of complaints for each department. It illustrates that our service areas consistently receive a significantly higher amount of positive feedback than complaints.



The following departments received positive feedback and no complaints.

| Customer Services       | 138 Positive feedback comments |
|-------------------------|--------------------------------|
| Community and Wellbeing | 15 Positive feedback comments  |
| Electoral Services      | 6 Positive feedback comments   |
| Legal and corporate     | 2 Positive feedback comments   |
| Licensing               | 4 Positive feedback comment    |
| Planning                | 8 Positive Comments            |
| EH/ Selective Licensing | 53 Positive comments           |
| HR                      | 5 Positive Comments            |
| IT                      | 9 Positive Comments            |
| Economic Regeneration   | 5 Positive Comments            |

# **Examples of positive feedback received.**

#### Waste

I expect you mostly deal with complaints, so I felt I wanted to complement O&WBC in taking the initiative in arranging to do the additional collection, which was much appreciated and an example of good customer service.

# Housing

Really happy with the genuine care that she has received on this call but also on the previous call

# **Planning**

Very helpful even though I kept asking questions they replied promptly and with the information I had requested.

## IT

Really quick resolution & even sent Teams message to check everything is still OK and offering support if any further problems.

Thank you

## **Customer Services**

"Brilliant service" - said he never received this kind of service from his previous council